THE FALL/WINTER 2022

BRIDGE

The Official Magazine of the Naval War College Foundation



THE NAVAL WAR COLLEGE FOUNDATION

CHIEF EXECUTIVE OFFICER

CAPT George E. Lang, Jr., USN (Ret.)

COMMUNICATIONS

Director of Marketing & **Communications:** Alexa Waluk

DEVELOPMENT

President &

Chief Development Officer: Carla Knorowski, Ph.D.

Senior Director of Development:

Mike Bamonti

Director of Corporate & Foundation Relations: Kimberly Berry

Director of Membership &

Annual Fund: Michaela Walker

Development Assistant:

Brittney Peterson

EVENTS

Director of Special Events & Executive Administrative Assistant: Shawna McGeown

FINANCE & ADMINISTRATION

Chief Financial Officer &

Executive Director of Development:

Victor Stanescu

Accounting Associate & Office Manager:

Dezarae M. McMillan

NWCF MUSEUM STORE

Operations Manager: Brittney Peterson

Store Associates: Tammy Record **Brooke Thomas**

CONTRACTOR SUPPORT

Collections Specialist:

Patricia Gilrein

Collections Intern:

Sarah Belling

CHAIRMAN OF THE BOARD

Philip M. Bilden

VICE CHAIRMAN

Daniel E. Holland III

TREASURER

RADM A. B. Cruz III, USN (Ret.)

SECRETARY

Mitchell Waldman

BOARD OF TRUSTEES

Stephanie Bennett-Smith, Ph.D. RADM Julius Caesar, USN (Ret.)

Duncan Chapman Duncan Cocroft

Michael W. Coulter

Dominic A. Dannessa, Ph.D.

Scott DePasquale Paul A. Dimitruk

The Honorable Paula J. Dobriansky

CAPT David P. Hunter, USNR (Ret.)

Ralph Isham Carl C. Liebert

Byron Marchant, Esq.

Douglas Matthews

The Honorable Juliette C. McLennan

James S. Metcalf Howard D. Morgan

VADM Allen G. Myers, USN (Ret.)

Douglas Newhouse Joseph Nicholas

Waring Partridge

Daniel P. Quigley

Kevin J. Rochford

Barbara Schoenfeld

Dwight D. Sipprelle

Archbold D. van Beuren



Educate Today. Secure Tomorrow

NOTE: The views expressed by authors herein are solely those of the individual authors and do not reflect the position of the NWCF, U.S. Naval War College, the U.S. Navy, or the Department of Defense.



IN THIS ISSUE

- 4 Letter from the Chairman
- 6 Sentinel of the Sea Award
- 7 Sentinel of the Sea Host Committee
- 8 Letter from the CEO
- 10 President's Corner
- 12 Conversation with Stephen J. Mariano, U.S. Naval War College Provost
- **15** Welcome New Trustee and Regional Director
- 16 San Francisco National Security Symposium
- **17 Newport National Security Symposium**
- 18 2022–2007 Strategic Plan Rollout
- 20 19th Regional Alumni Symposium
- 21 Partnership Increases Alumni-Member **Networking Benefits**
- 22 **NWCF** Receives Grant to Enhance Collections
- 24 1975 Revisted: The Man in Black at USNWC
- 26 The Hattendorf Prize Endowment Campaign
- 27 Rogers High School Students Receive Sinise Book
- 28 Thank You to Corporate and Foundation Donors
- 29 **End of Year Appeal**

FEATURE

Regional USNWC alumni came from 25 nations from five continents to attend the 19th Regional Alumni Symposium in Newport, Rhode Island. Alumni reunited with classmates and USNWC faculty to explore the topic, "Strengthening Maritime Partnerships."

U.S. Naval War College Photo

ON THE COVER: NWCF CEO George Lang, Jr. USN (Ret.), NWCF Chairman Philip M. Bilden, The Honorable James N. Mattis, General, USMC (Ret.), 26th U.S. Secretary of Defense, and President of the USNWC RADM Shoshana Chatfield celebrate the General's receipt of the Sentinel of the Sea Award on November 4, 2022.

Sentinel of the Sea

ach year, the Board of Trustees considers nominees for the Sentinel of the Sea award representing the highest honor conferred by the Naval War College Foundation (NWCF). The Sentinel of the Sea is presented to the most distinguished American citizens who represent the traditions and values of the U.S. Naval War College. Recipients of the award exemplify the U.S. Navy motto, Non Sibi Sed Patriae / Not Self But Country.

Awardees have demonstrated a sustained commitment to maintaining our Nation's security, liberty, and strength.

In words and deeds, as civilians or as esteemed members of our military, awardees have selflessly and courageously protected, supported, and defended the Constitution of the United States of America. They have comported themselves with the U.S. Navy's timeless values of honor, courage, and commitment. Through their life's work and personal example, they have advanced the security of our Nation to deter aggression and defend against America's adversaries in all domains where challenged. As Sentinels, they have dutifully stood the watch, vigilant to our Nation's security, sounding the alarm when threats have arisen. The Naval War College Foundation honors these extraordinary American patriots with the Sentinel of the Sea Award in recognition of their meritorious conduct, self-sacrifice, vigilance, and dedicated service to the Nation.

As Chairman, I had the honor to present the Sentinel of the Sea Award on behalf of the Naval War College Foundation to our Nation's 26th Secretary of Defense, General James (Jim) N. Mattis, USMC (Ret.). Over his distinguished career of military and public service spanning five decades, Secretary Mattis has embodied the highest values of service to the Nation. We are honored that Secretary Mattis agreed to accept the award, which was presented to him in New York on November 4th at the 2022 Sentinel of the Sea Gala in support of the Naval War College Foundation.

General Mattis enlisted into the U.S. Marine Corps in 1969 during the height of the Vietnam War. He signed on to serve for love of, and duty to, his country; for the opportunity to lead sol-



diers; and to be part of something larger than oneself. He commissioned as a Second Lieutenant in 1971 through the Reserve Officer Training Corps and rose through the ranks to lead the U.S. Marine Corps and Joint Forces at the highest levels over four decades. General Mattis commanded Marine Corps units on the battlefields in three combat operations in the Gulf War, the Iraq War, and the War in Afghanistan. He served as Supreme Allied

Commander Transformation to NATO and Commander of Central Command until retiring from the Marine Corps in 2013.

Jim Mattis made the Marines his family with an esprit de corps that sustained his 44 years of service on the battlefields to the highest levels of leadership as a four-star General Officer in our Joint Forces. Numerous anecdotes abound in the Corps of Mattis' influence on his troops and fellow officers. Known for his humility, toughness, humor, and selflessness, Mattis served in the trenches with his troops and supported their families, especially those who lost a Marine in battle. Jim Mattis remains one of the most revered and respected leaders in the history of the Marine Corps.

General Mattis famously wrote in March 2003 to his soldiers in the First Marine Division before crossing the Line of Departure in the Iraq War: "For the mission's sake, our country's sake, and the sake of the men who carried the colors in past battles — who fought for life and never lost their nerve — carry out your mission and keep your honor clean. Demonstrate to the world that there is 'No Better Friend, No Worse Enemy' than a U.S. Marine."

Having retired from military service, General Mattis responded to the call to serve the Nation again when President Donald Trump nominated him to become the 26th Secretary of Defense in 2017. Secretary Mattis was confirmed by the U.S. Senate with a near unanimous vote reflecting the Congress' confidence in Mattis' leadership, competence, and reputation for integrity. Secretary Mattis refocused the Department of Defense to the rising threat to America and our allies of geo-strategic competition from China, Russia, Iran, and North Korea. Secretary Mattis laid out the 2018 National Defense Strategy to compete, deter, and win in Great Power Competition with our adversaries seeking to challenge an American-led global order. Thanks to his leadership of the Department and clear strategic vision, Secretary Mattis advanced the United States' security posture, strengthened our military readiness and modernization, prioritized lethality over bureaucracy, and reassured our allies around the globe.

Secretary Mattis joined ranks with previous Sentinel of the Sea recipients for their dutiful service: Secretaries of the Navy, the Honorable Paul R. Ignatius and Ambassador J. William Middendorf, II; veteran advocates Gary Sinise and Tom Brokaw; Medal of Honor Recipients Chief Warrant Officer Four Hershel "Woody" Williams, USMC (Ret.), Staff Sergeant Hiroshi "Hershey" Miyamura, USA (Ret.), First Sergeant Allen J. Lynch, USA (Ret.), Staff Sergeant David G. Bellavia, USA, and Lieutenant Michael P. Murphy, USN (posthumously); ADM James "Jim" Hogg, USN (Ret.); and GEN Michael V. Hayden, USAF (Ret.). These distinguished patriots stood the watch when it mattered as Sentinels of the Sea.

The Naval War College Foundation's sole mission is to support our future leaders through private philanthropic funding. We educate today to secure tomorrow. NWCF supports the most important national security priorities of the Department of Defense critical to the professional education of our senior officers who may someday earn the right to receive NWCF's highest conferred honor.

I thank our long-serving Trustee, Ambassador Judy McLennan, for her leadership in stewarding the Sentinel of the Sea Award another year as Chairwoman of the NWCF Awards Committee. I commend our generous donors and members for supporting this mission with private contributions — the lifeblood of our organization. I am particularly grateful to the donors who have given generously to support this worthy recipient who lives up to the Marine ethos, "No Better Friend, No Worse Enemy," and the Navy motto, Non Sibi Sed Patriae / Not Self But Country.

Respectfully,

Philip Bilden Chairman, NWCF



The Honorable James N. Mattis, General, USMC (Ret.), 26th U.S. Secretary of Defense addresses assembled guests at the Sentinel of the Sea Award Gala at the New York Yacht Club in New York City.

"For the mission's sake, our country's sake, and the sake of the men who carried the colors in past battles — who fought for life and never lost their nerve — carry out your mission and keep your honor clean. Demonstrate to the world that there is 'No Better Friend, No Worse **Enemy' than a U.S. Marine.**"

GENERAL MATTIS IN MARCH 2003, TO THE FIRST MARINE DIVISION BEFORE CROSSING THE LINE OF DEPARTURE IN THE IRAQ WAR

26th Secretary of Defense James Mattis Receives Sentinel of the Sea Award



Philip M. Bilden, Chairman of the Board of Trustees of the Naval War College Foundation, presents General James N. Mattis, USMC (Ret.), 26th U.S. Secretary of Defense with the Sentinel of the Sea Award as RADM Shoshana S. Chatfield, USN, President of the U.S. Naval War College, looks on.



U.S. Naval War College Provost Dr. Steven J. Mariano, General James N. Mattis, USMC (Ret.), and U.S. Naval War College President RADM Shoshana S. Chatfield, USN.

en James Mattis, USMC (Ret.), 26th U.S. Secretary of Defense, was honored with the Naval War College Foundation's (NWCF) Sentinel of the Sea Award. The award was presented by Naval War College Foundation Chairman Philip M. Bilden on the evening of Friday, November 4, 2022 at the New York Yacht Club in New York City.

In his acceptance speech, Gen Mattis recognized military service members and their families for their sacrifices, specifically the Gold Star families. Mattis also commended the audience for their support of the U.S. Naval War College (USNWC). "Newport, Rhode Island is the home of the U.S. Naval War College, and in our leadership role, the leading War College in all the free world." Mattis continued, "It belongs and is accountable to the American people for providing us security, and as such, it is connected to each of us who care deeply about the Republic for which we stand. I salute all of you for who you are, for what you do, and especially for what you represent for our country."

The Naval War College Foundation extends its sincere gratitude to the generous donors who continue to support the Sentinel of the Sea event and enabled NWCF to bestow Gen Mattis with this prestigious honor.

Sentinel of the Sea Host Committee

■ COMMANDER IN CHIEF: \$100,000 AND ABOVE

Chairman Philip M. Bilden and Dr. Patricia Bilden / **Shield Capital**

Trustee Emerita Hope H. van Beuren

■ FLAG OFFICER: \$50,000-\$99,999

Trustee Duncan Chapman and Mrs. Barbara Chapman Trustee Scott DePasquale and Mrs. Elisha DePasquale Trustee James Metcalf and Mrs. Renee Metcalf Trustee Douglas Newhouse and Holly Bannister, MD Chairman Emeritus William A. Obenshain and Mrs. Penelope Obenshain Trustee Archbold van Beuren and Mrs. Helene van Beuren

■ COMMODORE: \$25,000-\$49,999

Trustee Stephanie Bennett-Smith Mr. William P. Collatos Trustee Dominic Dannessa, Ph.D., and Mrs. Josette Dannessa Trustee Paul A. Dimitruk and Mrs. Ingrid Dimitruk Mr. James and Mrs. Deborah Eagan, **Eagan Family Foundation** Vice Chairman Daniel E. Holland III, Mrs. Deborah B. Holland and Goldman Sachs CAPT David P. Hunter, USNR (Ret.), Trustee, and Mrs. Paula Hunter Trustee Ralph Isham and Mrs. Ala Isham J.F. Lehman & Company

The Honorable Juliette Clagett McLennan, Trustee Trustee Howard Morgan and Mrs. Ginger Morgan Trustee Joseph Nicholas and the HFRX Foundation Trustee Waring Partridge, Mrs. Carmen Patridge and the Waring & Carmen Partridge Foundation Trustee Daniel P. Quigley and Mrs. Jennifer Quigley Trustee Barbara Schoenfeld, Dr. Larry Schoenfeld and the Sand Foundation Secretary Mitchell B. Waldman and Mrs. Debbie Waldman

COMMANDING OFFICER: \$10,000-\$24,999

Trustee Duncan H. Cocroft and Mrs. Christina Cocroft Trustee Emeritus Phil Dunmire and Mrs. Linda Dunmire Regional Director John R. Peracchio Pritzker Military Foundation on behalf of the Pritzker Military Museum and Library **USAA**

DEPARTMENT HEAD: \$5,000-\$9,999

Ms. Lisa Borges Ms. Linda Gordon, in memory of her husband, the Honorable David S. Gordon CAPT George E. Lang, Jr., USN (Ret.), NWCF CEO, and Dr. Wendy Lang Mr. James L. Lanzillo and Mrs. Janet Lanzillo Trustee Byron Marchant, Esq. Mr. William C. Martin and Mrs. Geniva Martin Trustee Kevin J. Rochford and Mrs. Julie Rochford Regional Director Matthew L. Santangelo and Mrs. Bernadette Santangelo The Honorable Ellen Winsor CDR Jay A. Yelon, USN, and Mrs. Joanie Yelon

PATRIOT: \$1,000-\$4,999

RADM Julius Caesar, USN (Ret.), Trustee Ms. Anastasie Christiansen-Croy Mr. Peter Clarke Regional Director Ryan DeVore and Mrs. Amy DeVore The Honorable Paula Dobriansky, Trustee Trustee Emeritus Michael D. Gentile Ms. Leslie Hitchner Regional Director Dale A. Jenkins and Mrs. Sandra Panem Dr. Carla Knorowski, NWCF President & CDO Mr. Bruno Maglione and Mrs. Sandra Maglione Ms. Carol Swift Ms. Margaret Wellington Regional Director Lisa Whisler

From the Quarterdeck

Dear Trustees, Members, Alumni and Friends:

Fall / Winter season is upon us, and as I reflect on the great many accomplishments of the year thus far, I want to express my sincere gratitude and appreciation for the leadership and commitment of our Board of Trustees, Regional Directors, Trustee Emeriti, members, sponsors, dear friends and, of course, our dedicated and professional staff. The Naval War College Foundation (NWCF) is stron-

ger than ever before, thanks to the time, talent, and treasure all of you so generously provide to help enrich the educational excellence and prestige of the U.S. Naval War College (USNWC). Thank you!

Fortunately, 2022 offered the opportunity for members to come together again in person, and we were excited to see such an amazing turnout for the following events:

- USNWC Evening Lecture Series and award presentation of The Hattendorf Prize for Distinguished Original **Research in Maritime History** at the USNWC;
- NWCF and Navy League of the U.S.-Mobile Council cohosted symposium, 'The China Challenge,' in Mobile, Alabama (our first time back to Mobile since 2015);
- NWCF annual San Francisco National Security Symposium, 'Harnessing AI to Advance National Security, in Redwood City, California;
- NWCF annual All Members Meeting at the USNWC;
- NWCF annual Newport National Security Symposium, 'China's Growing Assertiveness: Assessing Integrated Deterrence Strategies and Challenges,' at the USNWC;
- And, NWCF annual Sentinel of the Sea Award Gala in honor of Secretary James Mattis, Gen, USMC (Ret.).

These events, some of which we have highlighted in this issue, in addition to other hybrid and virtual events, including Newport Lecture Series monthly presentations and quarterly Planned Giving Seminars, offer our valued members and pro-



spective members opportunities to learn more about the great institution which is the USNWC, and value of NWCF membership. Thank you for your support!

I also want to highlight the recent publication and distribution of the NWCF's 2022-2027 Strategic Plan (see page 16). Developed by a team of NWCF trustees and staff, working with Allied Development Consulting, the plan built on the

success of the NWCF over the past three years and codified a vision for continued success over the next five. It was developed strategically in the context of the U.S. Naval War College's recently published five-year strategic plan. This is the first Strategic Plan the NWCF has articulated and adopted since 2009. It establishes four strategic priorities for continued growth and success:

- Elevate and expand our partnership with the USNWC and senior Navy leadership;
- Promote and advance USNWC impact on National Security;
- Provide resources to the USNWC to maintain its competitive advantage in a challenging national security environment; and
- Attract alumni to join the NWCF by enhancing and enriching programs and activities that appeal to them.

Also this year, the NWCF earned the highest level of certification for sharing information about its operations to advance programs offered by the USNWC. Candid, the parent company of GuideStar, awarded the NWCF the Platinum Seal of Transparency rating for 2022, which only 15% of the 1.7 million nonprofits GuideStar ranks, have achieved. This is a phenomenal achievement and I am very proud of the Board's and staff's focus on professionalization and development of our nonprofit business organization which led to this coveted recognition.

In closing, there are less than two months remaining in the year, and we have to finish strong in all fundraising categories: Restricted Giving, Annual Fund, Memberships, and Events. In

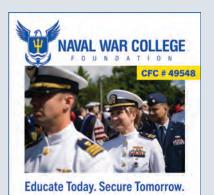


the three preceding years, we exceeded goals in all categories, and we don't want 2022 to be any different. This was owed much in-part to you. Thank you. Obviously, the current economy may affect your ability to give, but we hope you will consider giving a year-end gift to the NWCF. If you are already a member, please consider further sustaining us through a sustaining gift or during the holidays, give a friend or family member the gift of membership. These have become quite popular, and we invite you to explore all our giving opportunities.

It's been an exciting year so far. Thank you again for your strong support and advocacy. Your membership and generosity provide the strength for our organization. We remain grateful for your unprecedented support and keen interest in educating today to secure tomorrow.

With my utmost respect and admiration,

CAPT George E. Lang, Jr., USN (Ret.) Chief Executive Officer, Naval War College Foundation



COMBINED FEDERAL CAMPAIGN ENROLLMENT HAS BEGUN!

The Naval War College Foundation (NWCF) participates in the annual Combined Federal Campaign (CFC). If you are a federal employee, you can select the NWCF as a designated charity during the CFC enrollment period which began September 1, 2022 and runs through January 15, 2023.

The NWCF CFC number is 49548. Your gift will help us continue our work advancing the mission of the U.S. Naval War College to educate today to secure tomorrow. Thank you!

From the President, U.S. Naval War College

am thrilled to address the members of the Naval War College Foundation (NWCF). For more than 50 years, the NWCF's generosity and support have enabled advancements in teaching and research that have benefited our College, our Navy, and our Nation. I want to share a few examples of how our partnership works by spending a few minutes recapping the previous academic year and then highlighting some of the events I see on the horizon.

I was delighted to kick off the academic year by welcoming our new Provost, Dr. Stephen J. Mariano, Ph.D. Stephen most recently held the position of deputy commodore and dean of the NATO Defense College in Rome, Italy. Over the prior decade, he held senior leadership positions at some of the world's most

prestigious military education institutions. He served on the faculties of the School of International Service at American University, National Defense University; the Royal Military College of Canada; and the U.S. Military Academy at West Point. He holds a B.A. in mathematics and economics from the University of California, Santa

Barbara; an M.A. in national security affairs from the Naval Postgraduate School; and a Ph.D. in war studies from the Royal Military College of Canada. He has hit the deck running and is the right person in the right job at the right time! The Foundation sponsored a lovely sunset reception for the new Provost at the Officers' Club, which proved a terrific opportunity to build camaraderie and helped Dr. Mariano better understand who we are as an academic and warfighting institution. (Editor's note: See "Q&A with the Provost" on page 10 of this issue).

Looking back on our 2021-2022 academic year, we note with sincere gratitude that the Naval War College Foundation provided over \$1.9 million in support for various programs and initiatives and \$1.1 million thus far in 2022-2023. This generosity



has allowed us to innovate and pursue research, education, and partnership building that would otherwise have been beyond our capacity. Among the events supported were a dozen conferences and workshops covering various topics, including Women, Peace and Security, Arctic Studies, Humanitarian Assistance and Disaster Relief, Irregular Warfare, and others.

Your support enabled six Endowed Chairs to continue their cutting-edge research, energized our ever-expanding Cyber and Innovation Policy Institute, and provided funding for classroom upgrades, renovation, and restoration of many historic spaces within the College that are essential to our mission. In addition, we have continued unabated in providing the research that will help shape our maritime forces' future and

> enhance the leaders' abilities that the Navy, Department of Defense (DoD), and associated national security agencies and organizations have requested.

> Your tireless support enabled significant upgrades to the educational facilities utilized daily by our resident students. The most visible change is the incredible

200-square-foot, high-definition LED video wall, which allows us to use world-class multimedia materials for lectures, conferences, and events such as the annual Future Warfighting Symposium that jump-starts each academic year.

All of this is in addition to the support that the Foundation provides through faculty professional development and research funds, student writing awards and prizes, student travel, and support to the War College Library. Space precludes me from mentioning a myriad of other contributions, but suffice it to say that I cannot thank you enough for your generous support. Looking forward to some of the initiatives planned for the coming year, I can identify one of the most important as the Strategic Deterrence Initiative, which we are developing in direct support

of the U.S. Strategic Command. The Naval War College has long been recognized as the home of strategic thought for the U.S. Navy. We plan to expand our deterrence research beyond the traditional maritime focus to include strategic deterrence and escalation control. Many analysts believe that the robust understanding of the nuclear balance and its implications for deterrence and warfighting has atrophied considerably since the end of the Cold War. Foreseeable global challenges dictate that significant investments of time and resources are necessary to engage in focused research on the continuum of deterrence activities from conventional through high-conventional, cross-domain usage to the whole nuclear spectrum. We plan to serve as a nexus for classified and unclassified research by developing faculty and teaching techniques to effectively lead in this critical area and engage in outreach activities to examine the contemporary deterrence and nuclear warfighting environments.

Another area of increased focus for the College has been our role in championing DoD's Women, Peace, and Security (WPS) Strategic Framework and Implementation Plan by integrating WPS concepts and principles into our Joint Professional Military Education programs. Professor Saira Yamin, the Ambassador Swanee Hunt Women, Peace, and Security Chair, is aggressively accelerating this program. The College will conduct additional research on the subject and continue integrating these concepts and ideas into all curricula.

As a Naval Service, we are studying Arctic Policy and the changing and challenging security environment that the warming Arctic poses to our Nation. Therefore, we are establishing an Arctic Studies Chair to lead and coordinate research and instruction on this vital ecosystem and its unique security challenges to the U.S. and the greater world order. In addition, in November 2022, the U.S. Naval Institute will publish the Newport Manual on Arctic Security, a definitive resource on Arctic issues developed over three years by a team of 20 Arctic scholars and practitioners working as part of the Newport Arctic Scholars Initiative (NASI).

An important lesson from the ongoing Ukraine conflict is the value of having strong ties and trusting relationships with international allies, friends, and partners. The College uses many tools to strengthen security cooperation around the globe. For example, we recently wrapped up our U.S. Africa Command (AFRICOM) Regional Alumni Symposium (RAS), where we



hosted the heads of Navies, coast guards, and defense forces from five nations and representatives from more than twenty. It was a highly effective way to bring regional alums up to date on the College's successes, reconnect with them, and build upon the foundation of trust we have developed and nurtured over many years. Our next major event will be to co-host a RAS in Vina del Mar, Chile, scheduled for April 2023. We intend to continue reinforcing our enduring friendships with partner nations with regional events and other associated outreach activities, culminating in our biennial hosting of the CNO's 25th International Seapower Symposia in Newport in the fall of 2023.

In closing, I want to reiterate that your gifts and support have allowed our institution to grow and adapt to changes in the global security environment. They have had genuine and positive impacts on the Naval War College, the U.S. Navy, and our Nation. I can think of no better way to characterize the impact of NWCF gifts than to reflect on your motto: "Educate Today. Secure Tomorrow." Thank you for all you do to support our College and contribute to a more prosperous and peaceful future for all of us.

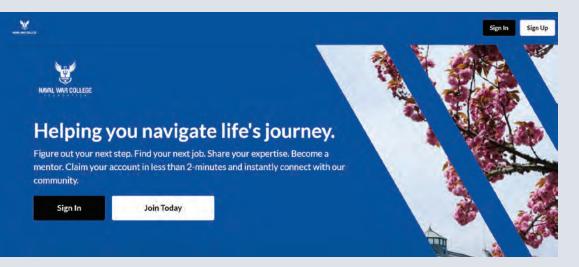
Sincerely,

RADM Shoshana Chatfield, USN President, U.S. Naval War College

NWCF-PeopleGrove Partnership Increases Alumni-Member Networking Benefits

U.S. Naval War College (USNWC) students and alumni form the core of the Naval War College Foundation's (NWCF) community. The NWCF's commitment to serve is unwavering and steadfast whether assisting those currently attending the USNWC or once they have graduated. Alumni, like our valued members, contribute time, talent, and treasure to advance their alma mater, the oldest institution of its kind in the world. It is what has sustained the NWCF for more than half-a-century.

Often, alumni at the end of their military careers reach out to the NWCF seeking assistance as they transition from the public military space to the private corporate space. Understanding this need, the NWCF has partnered with PeopleGrove, a career access platform that connects NWCF alumni and members to peers and fellow professionals in the industry. The platform is designed to provide USNWC alumni access to the Foundation's powerful network of member professionals and to successfully navigate their next professional step in life, as well as mentorship opportunities.



Working with PeopleGrove, the NWCF has strategically invested in the people of its community, creating an online directory and network allowing students, alumni and members to increase their professional social capital and social mobility. The network combines a community of knowledge seekers and knowledge sharers; those seeking positions and those seeking to hire professional, strategic thinkers and leaders, such as those produced by the USNWC. Network members seek and/



or offer mentoring and coaching at all levels allowing alumni to leverage their current experience gained through their service in the military. That experience is translated to the corporate world. Conversely, military experience of College alumni help other alumni with their career transitions. It allows all network members to access and capitalize on the social capital within the network.

American business and employment-oriented online services like LinkedIn have long provided opportunities for business professionals to build their professional networks and companies to build their brand and outreach. Studies show that those building larger networks via social media and

platforms such as the NWCF-PeopleGrove partnership, have better, more successful outcomes than those who do not expand their networks at all corporate levels.

Interested in joining the NWCF-PeopleGrove network? You don't have to be an alum to do so. You may opt-in at no-charge at nwcfoundation.peoplegrove.com. Opt-in today and as our network grows, so too, will you!

Live in '75: The Man in Black at USNWC

BY DAVID KOHNEN AND ROY CASH. JR.

he Naval War College stands as the oldest institution of its kind, at the center of American culture along the New England shores of the Narragansett Bay. Monuments to American wealth and power sit over the approaches, including the summer "cottage" getaways for families to include the Vanderbilts and Astors, spies like Franz von Rintelen and Ivar Bryce, and popular entertainers like Doris Day and Jay Leno. The working class also lived alongside the rich and famous in the greater Newport area.

Before Cash took the stage with his band, he warmed up under the historic rotunda of the "North Annex" in Mahan Hall with June Carter Cash and Carl Lee Perkins.

In its heyday, President Theodore Roosevelt attended ballgames with sailors at the field near Fleet Landing then known as Basin Field, or otherwise known today as Cardines Field. The center of American culture, the Naval War College also stands next to the location where Bob Dylan famously abandoned all constraints by plugging an electric guitar into an amplifier in 1965 during the Newport Folk Festival. Just four years later, Johnny Cash introduced former U.S. Army Ranger Kris Kristofferson to the music world at the festival.

American sailors widely identified with the sentiments articulated in the song and by the example set by Cash in addressing the key social and political trends of the times. The Man in Black had a built-in audience when he arrived for a previously undocumented performance at the Naval War College in Rhode Island on St. Patrick's Day in 1975.

Before Cash took the stage with his band, he warmed up under the historic rotunda of the "North Annex" in Mahan Hall with June Carter Cash and Carl Lee Perkins. With their voices limbered up and guitars finely tuned, Cash joined his fellow musicians with the Tennessee Three already playing the preamble



Captain Roy Cash, Jr., assuming command of USS El Paso (LKA-117) with uncle Johnny. Courtesy Captain Roy Cash, Jr., USN (RET.)

on the newly constructed stage of Spruance Auditorium at the Naval War College.

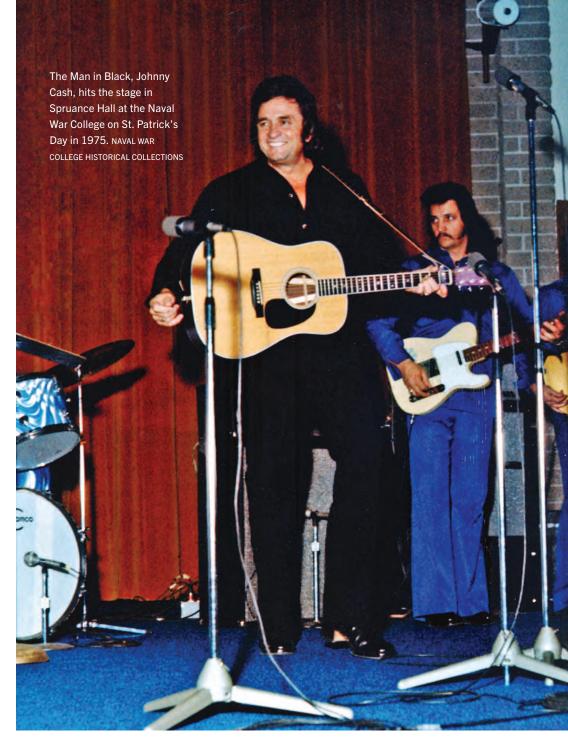
The show at the Naval War College remained unacknowledged on the official chronology of performances by Cash and the Tennessee Three. Indeed, this unique performance by Cash occurred without significant warning. The only actual evidence left from the show are a few snapshots, a brief note about the concert in the Plan of the Day for March 14, 1975, and a recording captured by the daughter of his nephew then attending the Naval War College, Lieutenant Commander Roy Cash, Jr., USN.

The epic performance of the Man in Black remains part of the folklore of the Naval War College. Roughly fifty years later, the rediscovery of papers relating to the previously unreleased recording of the Cash performance at the Naval War College fills a major gap in the chronological record of the artist, as well as the institution. Known within the American sea services as the "home of thought," the institution provided a forum for practitioners to open their minds about the question of war.



The News Brief for 14 March 1975 announces "An Evening With...Johnny Cash..." NAVAL WAR COLLEGE HISTORICAL COLLECTIONS

The live appearance by Cash followed in this tradition, as the lingering ramifications of war in Vietnam remained fresh in the minds of his audience at the Naval War College. The authors are presently working with Johnny's son, John Carter Cash, and the Cash family to produce a short booklet featuring previously untold aspects of the show along with a newly remastered recording of the original St. Patrick's Day performance of Johnny Cash and the Tennessee Three at the Naval War College in 1975.



ABOUT THE AUTHORS: David Kohnen earned the Ph.D. at King's College London before retiring in the rank of U.S. Navy commander following his appointment as the founding Director of the Hattendorf Historical Center at the Naval War College. Roy "Outlaw" Cash, Jr., earned the Silver Star Medal for combat service as a naval aviator during operations off Vietnam. Having graduated with the Officer Candidate School Class of 1962 at Newport, he later completed the resident course at the Naval War College in 1975. Cash commanded TOPGUN and USS El Paso (LKA-117). Cash co-wrote several tunes with his uncle, Johnny, including the hit, "I Still Miss Someone."

COMMUNITY OUTREACH



ROGERS HIGH STUDENTS RECEIVE SIGNED COPIES OF SINISE BOOK

Students in the International Studies & Leadership Program (IS&LP) at Rogers High School in Newport, Rhode Island, received autographed copies of 2021 Sentinel of the Sea awardee Gary Sinise's book, Grateful American, from the Naval War College Foundation (NWCF). The IS&LP program is a community-based program in which the NWCF along with students from the U.S. Naval War College participate thanks to major funding support from the John Clarke Trust, Bank of America, N.A., Co-Trustee and the Rhode Island Council for the Humanities, an independent state affiliate of the National Endowment for the Humanities. The Council seeds, supports, and strengthens public history, cultural heritage, civic education, and community engagement by and for all Rhode Islanders.

2023 IS JUST AROUND THE CORNER...

PLEASE MARK YOUR CALENDARS FOR THESE SIGNATURE EVENTS

- APRIL, 2023: San Francisco National Security Symposium
- JUNE, 2023: NWCF All Members Meeting at the U.S. Naval War College
- JUNE 15: NWCF Inaugural Golf Outing in Newport, RI
- **AUGUST 18:** Newport National Security Symposium, at the U.S. Naval War College
- **NOVEMBER, 2023:** Sentinel of the Sea Award Dinner

For more information or to make a tentative reservation for any event, please email us at info@nwcfoundation.org.



SHOP AT AMAZON, SUPPORT THE **NAVAL WAR COLLEGE FOUNDATION!**

Did you know that you can turn your Amazon purchases into NWCF support using AmazonSmile?

Simply use your Amazon log-in at smile.amazon.com and select the Naval War College Foundation, Inc. as your charity. The AmazonSmile Foundation will donate 0.5% of your purchase to the Naval War College Foundation. Thank you for your participation.

NAVAL WAR COLLEGE FOUNDATION, INC.

686 CUSHING ROAD NEWPORT, RI 02841

> Platinum Transparency **2022**

Candid.

AWARDED THE PLATINUM SEAL OF TRANSPARENCY RATING FOR 2022 BY CANDID, A DIVISION OF GUIDESTAR

FIND NEWS, EVENTS, MERCHANDISE AND MORE AT:

www.nwcfoundation.org



Educate Today. Secure Tomorrow.